Appendix 1: Search strategy

Source	Search strategy	Results
MEDLINE	((TI (Facilitat* OR "Knowledge broker*" OR "Practice enhancement assistant*" OR "Change	2 756
Date of search: 2023-12-22	agent*" OR "coach*") OR AB (Facilitat* OR "Knowledge broker*" OR "Practice	
	enhancement assistant*" OR "Change agent*" OR "coach*")) OR ((MH "Social	
	Facilitation")))	
	AND ((TI ((Complex N2 intervention*) OR (health* N2 Innovation*) OR (organi?ation* N2	
	innovation*)) OR AB ((Complex N2 intervention*) OR (health* N2 Innovation*) OR	
	(organi?ation* N2 innovation*)))	
	OR ((MH "Organizational Innovation")))	
CINAHL	(TI (Facilitat* OR ("Knowledge broker*) OR " AND Practice AND enhancement AND	1 558
Date of search: 2023-12-22	assistant* AND " OR " AND Change AND agent* AND " OR " AND Coach* AND ") OR	
	AB (Facilitat* OR " AND Knowledge AND broker*)) OR "Practice enhancement assistant*"	
	OR "Change agent*" OR "Coach*")	
	AND ((TI ((Complex N2 intervention*) OR (health* N2 Innovation*) OR (organi?ation* N2	
	innovation*)) OR AB ((Complex N2 intervention*) OR (health* N2 Innovation*) OR	
	(organi?ation* N2 innovation*))) OR (MH "Organizational Change"))	
APA PsycINFO	(TI (Facilitat* OR "Knowledge broker*" OR "Practice enhancement assistant*" OR "Change	939
Date of search: 2023-12-22	agent*" OR "coach*") OR AB (Facilitat* OR ("Knowledge broker*) OR " AND Practice	
	AND enhancement AND assistant* AND " OR " AND Change AND agent* AND " OR "	
	AND coach*)))	
	AND ((TI ((Complex N2 intervention*) OR (health* N2 Innovation*) OR (organi?ation* N2	
	innovation*)) OR AB ((Complex N2 intervention*) OR (health* N2 Innovation*) OR	
	(organi?ation* N2 innovation*))) OR (MA "Innovation"))	
Embase (Scopus)	(TITLE-ABS-KEY ((complex W/2 intervention*) OR (health W/2 innovation*)) AND	652
Date of search: 2023-12-22	TITLE-ABS-KEY (facilitat*)) AND NOT INDEX (medline)	

Academic Search Complete	((TI (Facilitat* OR "Knowledge broker*" OR "Practice enhancement assistant*" OR "Change	1074
Date of search: 2023-12-22	agent*" OR "coach*") OR AB (Facilitat* OR "Knowledge broker*" OR "Practice	
	enhancement assistant*" OR "Change agent*" OR "coach*")) OR (DE Facilitators))	
	AND (TI ((Complex N2 intervention*) OR (health* N2 Innovation*) OR (organi?ation* N2	
	innovation*)) OR AB ((Complex N2 intervention*) OR (health* N2 Innovation*) OR	
	(organi?ation* N2 innovation*)))	
Business Source Complete	(TI (Facilitat* OR "Knowledge broker*" OR "Practice enhancement assistant*" OR "Change	588
Date of search: 2023-12-22	agent*" OR "coach*") OR AB (Facilitat* OR "Knowledge broker*" OR "Practice	
	enhancement assistant*" OR "Change agent*" OR "coach*"))	
	AND (TI ((Complex N2 intervention*) OR (health* N2 Innovation*) OR (organi?ation* N2	
	innovation*)) OR AB ((Complex N2 intervention*) OR (health* N2 Innovation*) OR	
	(organi?ation* N2 innovation*)))	
SocINDEX	(TI (Facilitat* OR "Knowledge broker*" OR "Practice enhancement assistant*" OR "Change	107
Date of search: 2023-12-22	agent*" OR "coach*") OR AB (Facilitat* OR "Knowledge broker*" OR "Practice	
	enhancement assistant*" OR "Change agent*" OR "coach*"))	
	AND (TI ((Complex N2 intervention*) OR (health* N2 Innovation*) OR (organi?ation* N2	
	innovation*)) OR AB ((Complex N2 intervention*) OR (health* N2 Innovation*) OR	
	(organi?ation* N2 innovation*)))	

Table 1. Study and Complex Interventions Characteristics

Study				Complex intervention ((CI)		
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
Allen 2019	Canada	about the state of CO-OP adoption since the end of the KT support'	Process Evaluation — Qualitative research	Cognitive Orientation to daily Occupational Performance (CO-OP)	cognitive strategy-based	cognitive	Interprofessional care team working in inpatient rehabilitation hospital stroke units
Bareil 2015	Canada	'The goal of this participatory action research study was to better understand the driving forces during the early stage	Qualitative research	The TRANSIT program	'Implementing interprofessional collaborative practices in primary care to improve cardiovascular disease (CVD) prevention in patients with multimorbid chronic diseases.'		Primary healthcare teams working with patients suffering from multi-morbid chronic diseases (family physicians, nurses care manager, nutritionist, pharmacist, kinesiologist)
Basinska 2022	Switzerla nd	three intervention elements from the intervention users' perspective across	Process Evaluation Convergent mixed methods	1. The STOP&WATCH 2. ISBAR (Introduction, Situation, Background, Assessment, Recommendation) 3. INTERCARE nurse (coaching nurse)	hospitalizations from Swiss	Nursing Homes Residents and Care workers (Registered nurses, licensed practical	Registered nurses, licensed practical Inurses, and nurse aids

Study				Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers	
						nurses, and nurse aids)		
Beighton 2015	UK	'The aim of this paper is to provide an additional layer of evaluation by exploring the views of the practice nurses, focusing upon the perceived enablers and barriers to delivering the complex physical activity (PA) interventions, identifying the benefits they gained as practitioners from participating in the trial and their evaluation of the acceptability of the intervention for use within routine PA consultations in a GP setting.'	Process Evaluation - Qualitative research embedded in a RCT	PACE-Lift and PACE-UP	PACE-Lift: 'To determine if an intervention based on pedometer and accelerometer feedback combined with practice nurse PA consultations in primary care is effective in helping people aged 60–74 years to increase their PA levels over a 3 month period and to maintain any increase over a year.'	Inactive patients	Practice Nurses	
		Consultations in a OT Scaling.			PACE-UP: 'To determine whether inactive patients aged 45–74 years can increase their PA by being given a pedometer with a diary and written guidelines and whether additional individual, tailored, support from a practice nurse increases any benefits over a 3 month period. []'	r		
Berry 2021	UK	'[] we describe our experiences as researchers in overseeing the delivery of a complex intervention within a pragmatic RCT. In describing our experiences, we aim to highlight to other researchers the challenges that	Process Evaluation - Qualitative research embedded in a RCT	The Journeying through Dementia intervention		Patients living with mild dementia	'Staff within the local services, who delivers intervention in the community (either healthcare support workers or assistant	

Study				Complex intervention ((CI)		
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
		can present in implementing and evaluating complex interventions within the context of pragmatic RCTs'			with 8–12 participants with dementia delivered in a community venue as well as four one-to-one sessions ideally with the same facilitator for individual goal setting []'		psychologists who were not registered health or social care professionals)'
Bird 2020	Canada	'[] to evaluate implementation fidelity of a complex multi-component community-based exercise program using a framework adapted from the Template for Intervention Description and Replication (TIDier) checklist that we embedded in a training program built on the TIDier framework when we ran it for the first time.'	Evaluation - Mixed methods	Fitness and Mobility Exercise (FAME)	'The FAME exercise program is a community-based circuit style exercise program for stroke, which has established efficacy. It consists of warm up, exercise stations to improve balance, functional strength and fitness, followed by a cool down stretch session and it's given here to people after stroke.'		Fitness instructor
Byng 2008	UK	'This paper builds a picture of how the intervention, as a whole, had its effects and how the process evaluation adds meaning to the results of the trial'			patients with long-term mental	long-term mental illness	'Family doctors (general practitioners) working in primary health care teams (PHCTs) and community mental health workers working in community mental health teams (CMHTs)'
Cannon 2019	United States	'This paper describes the influence of an implementation support intervention—Getting to Outcomes (GTO)— on a wide range of implementation barriers and facilitators	Evaluation – Qualitative research embedded	CHOICE program	1	school youth	Community-based practitioners (Boys & Girls Club – nonprofit organization)

Study				Complex intervention	(CI)		
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
		in low-resourced, community-based settings that are responsible for delivering an evidence-based program to prevent substance use.'					
Chlan 2021	United States	'[] to describe: (1) the iterative development and implementation of protocols for intervention fidelity monitoring, (2) pilot testing of the fidelity monitoring plan, (3) the identification of interventionist training deficiencies, and (4) opportunities to enhance protocol rigor for a cancer symptom management intervention delivered through the electronic health record (EHR) patient portal and telephone as part of a complex, multicomponent pragmatic clinical trial.'	Process and Outcome Evaluation – Mixed methods embedded in a RCT	E2C2 intervention	The intervention is a remotely delivered cancer symptom monitoring and management system. 'The intervention focuses on symptoms that are common among individuals with cancer including sleep disturbance, pain, anxiety, depression, and low energy (fatigue) (SPADE) as well as physical function.'	with cancer or survivors of cancer	Registered nurse symptom care manager (RN SCM)
Christie 2020	ds, Germany and	'The specific objectives of this study were to (1) formulate evidence-based implementation strategies, (2) develop a sustainable business model, and (3) integrate these elements into an implementation plan.'	Developmental Study – (Case control study)	Partner in Balance (An evidence-based eHealth intervention)	'Partner in Balance is a web- based tool to support the caregivers of people with dementia at home, which is applied in a 'blended' 8-week eHealth intervention'	Caregivers of people with dementia	Coaches from health care organizations (e.g., dementia case management organizations)
Clarke 201:	3UK	'[] examine how the intervention was implemented to effect practice change	Evaluation – Qualitative research embedded	London Stroke Training Course (LSCTC)	program targeted at caregivers	stroke survivors	Multidisciplinary Teams (Stroke Units)

Study				Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers	
					contribute to the work of rehabilitation.'			
Connolly 2020	United States	'1) examine internal facilitator's (IF) use of i-PARIHS facilitation skills, from the external facilitator's (EF) perspectives; 2) identify additional attributes of IFs not encompassed within i-PARIHS skills; and 3) investigate the relative contributions of IFs and EFs during implementation, to better understand sustainability of implementation processes.'	Process Evaluation – Qualitative research embedded in a trial	Collaborative Chronic care model (CCM)	based approach to structuring		Interdisciplinary teams within general mental health clinic	
Craig 2017	Australia	'[] To describe the development of an implementation intervention for the T3 Trial (Triage, Treatment and Transfer of patients with stroke in	'A stepped method for developing complex	T3 trial clinical intervention		Patients with stroke	Healthcare professionals working in Emergency Department	
Craven 2021	UK	This study aimed to explore mentors' roles in supporting OTs (Occupational therapists) with intervention delivery and fidelity, and to describe factors	Process Evaluation-		The RETAKE trial aims to	Patients after stroke	Occupational therapists	

Study				Complex intervention ((CI)		
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
		affecting the mentoring process and intervention delivery of a complex vocational rehabilitation (VR) intervention to stroke survivors.	Mixed methods embedded in a RCT		usual NHS (National Health Service) rehabilitation is more clinically and cost-effective for supporting post-stroke return to work than usual care (UC) alone'		
Damush 2021	United States	'The specific aim of this evaluation was to examine the effect of the implementation strategy bundle on implementation success. We hypothesized that clinical teams which en-gaged in the implementation strategies and locally adapted the PREVENT program components would realize the greatest implementation success.'	Evaluation – Stepped-wedge implementation trial evaluated with mixed methods	PREVENT	'The Protocol guided Rapid Evaluation of Veterans Experiencing New Transient Neurologic Symptoms (PREVENT) program was designed to address systemic barriers to providing timely guideline-concordant care for patients with transient ischemic attack (TIA)'	New Transient Neurologic Symptoms / patients with	Health professionals' teams working with veteran's patients experiencing new transient neurological symptoms in emergency department
Diffin 2018	8 UK	'to explore, at scale, the process of implementation of the CSNAT intervention for carers in routine practice'	Process Evaluation – Qualitative research	The Carer Support Needs Assessment Tool (CSNAT)	The Carer Support Needs Assessment Tool (CSNAT) intervention, a person-centered process of carer assessment and support	carers within	CSNAT Champions (practitioners from palliative/end of life care organizations such eas nurse, social worker, occupational therapists, etc.)
Harris 2013		'1. To identify the organizational and partnership structures which underpin early implementation activity. 2. Explore the mechanisms of engagement that promote active participation and collaboration in early phases of implementation.'	Process Evaluation – Qualitative research	Optimized Suicide Prevention and Implementation in Europe: OSPI-Europe	'OSPI implemented five levels of suicide prevention interventions in Germany, Hungary, Ireland and Portugal with a control and intervention site in each country.'	of depression or suicide and their families	(1) Professionals working in community disettings who may come

Study				Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers	
							2) health professional in primary care.	
Hockley 2019	UK	'This paper offers a framework for the cross-cultural development and support necessary to implement a complex palliative care intervention in nursing homes'		PACE Steps to Success program	'The PACE Steps to Success program is a complex educational and development intervention to improve palliative care in nursing homes.'	in nursing	worker, sociologist)	
Hunt 2021	Canada		Evaluation – Qualitative	CO-OP approach (the cognitive orientation to daily occupational performance [CO-OP] approach)	'[] an evidence-based, person-centered, metacognitive approach to stroke rehabilitation. The CO-OP approach focuses on the person's goals and results in improved performance of activities that are most meaningful to them.'	Patients with stroke	Interprofessional care team working in inpatient rehabilitation hospital stroke units	
Karabukaye va 2022	eUSA	"To identify factors that might prompt organizations to choose different numbers and types of implementation strategies."	_	Share decision making aid (DA)	"To educate lupus patients abouttheir treatment options and help them engage in more shared decision making with their physicians."	Lupus	Rheumatology clinic personnel (e.g. physicians, pharmacists, clinic managers, nurses, medical assistants)	
Kelley 2020	OUK	'[] to explore what features and actions of managers lend support to complex intervention delivery in care home settings, and what factors affect their ability to offer this support.'	Process Evaluation – Qualitative research embedded in a RCT	Dementia Care Mapping TM (DCM)	[] a psychosocial intervention that aims to improve care practices for people living with dementia. It is an observational tool set within a practice development process, to support staff members working in care settings to record and	People living with dementia	Staff members working with people living with dementia in care home	

Study	ıdy			Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers	
					understand experiences of care for people living with dementia, and to use this as a basis for person-centered care planning.'			
Leamy 2014	Canada	'To investigate staff and trainer perspectives on the barriers and facilitators to implementing a complex intervention to help staff support the recovery of service users with a primary diagnosis of psychosis in community mental health teams.'	Process Evaluation – Qualitative research embedded in a RCT	REFOCUS intervention	intervention was delivered to	with primary diagnosis of	Practitioner and team level in mental health for service users with primary diagnosis of psychosis, in community mental health teams	
Lessard 2016	Canada	'The overall purpose of this study is to enhance our under-standing of the roles exercised by EFs and IFTs to support practice change implementation in organizational contexts. More specifically, this qualitative research is guided by the following objectives: 1) identifying and analyzing the facilitation roles undertaken by EFs and IFTs during the implementation of TRANSIT 2) examining the dynamics of facilitation between EFs, IFTs, family medicine groups, and other change actors'	Evaluation – Qualitative research	Transforming Inter professional Cardiovascular Prevention in Primary Care (TRANSIT)	patients suffering from multi- morbid chronic disease.'	Patients suffering from multi- morbid chronic diseases	Primary healthcare teams working with patients suffering from multi-morbid chronic diseases (family physicians, nurses care manager, nutritionist, pharmacist, kinesiologist)	

Study				Complex intervention ((CI)		
Author date	Country	Study Aim/objective	Study design	CI Name		Target population	Providers
Ludden 2019	United States	intervention into primary care practices.	and a stepped- wedge implementation trial with mixed methos	'The facilitator-led approach is an evidence-based implementation method utilizing a 12-week rollout to fully support adoption of the SDM toolkit into practices and ongoing episodic needs-based contact including a refresher session after one year to support continued implementation []'	-study was patients' perceptions of having shared in the treatment decision at an asthma visit in the active dissemination arms. Secondary outcomes were health outcomes for patients with asthma, including ED utilization, hospitalizations, oral steroid prescriptions, and one or more of these three "markers" of exacerbation for all three arms [5,8,26–28]. We hypothesized that practices receiving the facilitator-led dissemination approach would have a greater percentage of patients reporting having equally shared in the treatment decision about their asthma care with their provider than patients in the traditional lunch-and-learn practices.'	asthma	Nonphysician providers, such as nurses or other clinical staff functioning as health coaches in primary care practices
Luig 2018	Canada	1 2 / 1 3		5As Team (5AsT)	organization of care to	Patients visiting in primary care with obesity	Interdisciplinary primary care team (mental health workers, registered dieticians, registered nurses or practitioners)

Study				Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers	
Mancini 2009	United States	'[] identified barriers and facilitators to the high-fidelity implementation of assertive community treatment.'		Assertive community treatment	'The assertive community treat-ment model is specifically designed for persons with severe mental illness who have a recent history of psychi-atric hospitalizations, criminal justice involvement, homelessness, or sub-stance abuse. The model is based on a team approach, a low staff-to-client ratio, and the deliver of a compre-hensive package of services to clients in the community.'	Adults with severe mental illness who have a recent history of psychiatric hospitalizations, criminal justice involvement, homelessness y, or substance abuse in the community	and another clinician with experience treating persons with severe mental illness. Their services are provided in the community	
Mars 2013	UK	'The aim of this study was to (1) demonstrate the development and testing of tools and procedures designed to monitor and assess the integrity of a complex intervention for chronic pain (COping with persistent Pain, Effectiveness Research into Selfmanagement (COPERS) course); and (2) make recommendations based on our experiences.'	'Fidelity	COping with persistent Pain, Effectiveness Research into Self-management (COPERS)	'It is a self-management course aimed at enabling participants living with long-term musculoskeletal pain to improve the quality of their live.'	with long- term	Specifically trained facilitators, one a healthcare professional and another a lay facilitator with experience of living with long- term pain	
Mathias 2022	India	'To assess the feasibility, acceptability, and relevance of the Parwarish, a positive parenting intervention adapted	Process Evaluation-Mixed	Parwarish	'Parwarish seeks to reduce harsh parenting and violence within families through new	Parents and adolescents from	'Pairs of community facilitators with the following criteria for	

Study				Complex intervention ((CI)		
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
		from PLH-Teens in three diverse settings in India.'			attitudes and skill building between parents and adolescents.'		facilitation selection: 1) Parents of adolescents who were resident in the target community. 2) Represent an equal mix of genders willing to work as a pair in facilitation (over half of facilitators worked as a married couple). 3) Trusted and accepted as a leader by the community. 4) Effective communicators. 5) Had at least passed class 10th and were fluent in the local dialect or language.'
Novick 2015	United States	'To describe perceived barriers and facilitators to implementing and sustaining Centering Pregnancy Plus (CPb)'	Process Evaluation- Qualitative research embedded in a RCT	Centering pregnancy Plus (CP+)	Aim at producing positive perinatal outcomes with group prenatal care.	Pregnant woman and their significant others	'pre-natal health care provider and another staff member (clinician, nurse, medical assistant, or community health worker)'
Porcheret 2014	UK	'Our case study comprises a description of the systematic selection and use of models to inform development of a behaviour change intervention designed to change GP clinical practice during consultations with patients with OA.' 'One component of implementing the	study	Managing Osteoarthritis in Consultations (MOSAICS)	"The intervention was an evidence-based service for people who were 45 years or older presenting to the practice with a peripheral joint problem [], designed to provide: i) relevant written	Adult 45 + living with osteoarthritis e(joint problem)	General physicians

Study			Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
		MOSAICS trial intervention was to enhance the consultation behaviour of the GPs delivering the trial intervention. This behaviour concerned diagnosis and initial management in line with the NICE OA Guideline []'			information for patients, ii) support for patients to undertake muscle strengthening exercises, increase physical activity and, if applicable, lose weight, and iii) advice to patients on the appropriate use of analgesia'		
Raphaelis 2020	Austria		Outcome Evaluation - Quantitative research (Randomized	EvANtiPain	'Pain self-management support intervention that reduces barriers and thus changes pain self- management-related behavior leading to a reduction of pain interference with daily activities' (For oncology patients)	cancer-related pain	Nurses working in dhospital providing care for patients with cancer ('more than 2 years of experience with oncology patients, were skilled according to the ward nurses and agreed to participate in the study')
Shidhaye 2019	India	'The aims of this paper are: (a) to provide quantitative measures of outputs related to implementation processes; (b) to describe the role of con-textual factors that facilitated and impeded implementation processes; and (c) to discuss what has been learned from the MHCP implementation.'	Process Evaluation – Mixed methods	care (PRIME) - comprehensive mental	'The primary outcomes of PRIME were to improve demand for mental health services at the population/community level, reduce the missed opportunity' at the health-facility level by improving detection of depression and AUD and provide evidence-based ser-vices to individuals with priority mental disorders (depression, AUD and psychosis)'	depression, alcohol use	Mental health case managers, medical officers, and community health workers

Study				Complex intervention	(CI)		
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
Silies 2022	Germany	were to determine: [1] whether the intervention was implemented as planned, [2] which change mechanisms were observed, [3] whether targeted	Process Evaluation Mixed methods approach embedded in a RCT	Advance care planning in care dependent community-dwelling older persons (STADPLAN)	Train nurses to discuss advance care planning (medical care that are coherent with values, goals, and preferences)	to be at least	Nurse facilitators (nurses in home care services)
Sprange 2021	UK	'This paper describes the fidelity assessment conducted for the Lifestyle Matters study and presents the findings from analysis of facilitator training and supervision, intervention delivery and receipt.'	Mixed methods embedded in a	Lifestyle Matters	'The Lifestyle Matters intervention was designed to assist older people to improve and sustain mental well-being through participation in meaningful activity. The aim is to enable participants to engage in both new and neglected activities through a mix of facilitated group meetings and individual sessions.'	0	Facilitators from a healthcare or social care professional background
Svenningss on 2019	Sweden	evaluate the process of implementing care managers in collaborative care for	research embedded	PRIM-CARE RCT	'To increase accessibility and continuity in care for people with depression in primary care'		Staff of primary care centers: registered nurses working as care managers and general physicians
Whitley 2009	United States			Illness and recovery dmanagement program	'The intervention program is providing psychoeducation to improve understanding about mental illness and treatment. Important aspects of the	severe mental	

Study			Complex intervention (CI)				
Author date	Country	Study Aim/objective	Study design	CI Name	CI Aim	Target population	Providers
		across the United States over a two- year period'			program are the emphases on helping clients set personally meaningful goals for recovery and a strong therapeutic alliance aimed at achieving these goals.'		

Table 2. Description of the role of external facilitators for each complex intervention

CI name	Whom play the role of external	l For whom	Supported processes	Example of external facilitation activities
(Author date)	facilitators			
Cognitive Orientation to	CO-OP KT research team	CI providers (Interprofessional	Clinical care (practice	"Included a 2-day training workshop with
daily Occupational	members		delivery)	interprofessional teams [] to establish the theory
Performance (CO-OP)		clinicians: nurses, occupational		and application of the CO-OP Approach in clinical
(Allen 2019, Hunt 2021)	Co-op expert-level facilitators	1 11 2 1 1	Change management	practice"
		speech language pathologists,	V	%Th = i1
		and other disciplines)	Knowledge/research management	"The implementation facilitators visited each site six times, and provided off-site telephone and email support between visits."
				"Focus group was held to determine the state of CO-OP adoption approximately 3 months after the implementation support period had ended."
The TRANSIT program to prevent cardiovascular disease (Bareil 2015,	A clinical nurse with a master's degree in health administration and a pharmacist with broad	CI providers (Interprofessional facilitation teams including at least one physician, one nurse,		"[] researchers (CB and JG) provided EFs with training on facilitation, change management, project management, PDSA methodology,
Lessard 2016)	experience in project management	one pharmacist, one nutritionist, kinesiologist, or	Change management	interprofessional collaboration, primary care services in clinics, Chronic CareModel, and the
		psychologist)	Knowledge/research	TRANSIT program."
	Research team members $(n = 2)$		management	
The STOP&WATCH ISBAR (Introduction,	Research team members	Clinical supervisors (INTERCARE nurses are	Change management	"Bi-monthly implementation meetings (2h) between the nursing home leadership and the
Situation, Background,		trained registered nurses with	Knowledge/research	research group to support and reflect on the
Assessment,		at least	management	intervention elements' implementation, and to
Recommendation);INTER	8	3 years' nursing home (NH)	C	provide information."
CARE nurse (coaching		experience are recruited and		
nurse) (Basinska 2022)		employed by		
		each NH to deliver at least 24 h/week on-site clinical care,		
		coaching and support per 80		
		beds)		

CI name	Whom play the role of external	For whom	Supported processes	Example of external facilitation activities
(Author date)	facilitators			
		Managers (Nursing directors)		
to improve physical	22 national trainers with practice nurse training experience/Behaviour change	CI Providers (12 practice nurses)	Clinical care (practice delivery)	"Nurses were in regular email contact with research assistants, and a sample of their consultations were audio-recorded to allow
	technique experts		Knowledge/research management	individual feedback from the BCT trainer."
	Research team members			
The Journeying through Dementia intervention	Senior professionals act as supervisors for the local staff	CI providers (69 staff members within the local services)	Clinical care (practice delivery)	"One hour weekly supervision"
(Berry 2021)			Knowledge/research	"Provide feedback by email to the 13 sites during the implementation"
	Research team members (Clinical psychologists with experience of both delivering and supervising)	i	management	
Fitness and Mobility Exercise (FAME) for patients after stroke (Bird 2020)	2 Physical therapists	CI Providers (Fitness instructors who had to deliver the FAME program. They had experience in delivery of group classes of older adults but had no experience with stroke)	Clinical care (practice delivery)	"The content of each coaching session was determined by the workplace audit which took place a week before each of the coaching sessions."
The Mental Health Link intervention (Byng 2008)	Mental Health Link Facilitators ([] actual work of the facilitator was designed to be explicitly flexible, responding to the context of primary care, specialist teams and health needs, but encouraging both	CI providers (General practitioners working in primary health care teams (PHCTs) and community mental health workers working in community mental health teams (CMHTs))	Clinical care (practice delivery) Change management	"Delivery of organizational change was dependent on three fixed components: training of facilitators, a toolkit and small financial incentives. The toolkit included: a guide through a series of meetings attended by representatives of both teams and service users; instructions for creating registers, carrying out audits and assessing educational needs; and a flexible template for a written shared

CI name (Author date)	Whom play the role of external facilitators	For whom	Supported processes	Example of external facilitation activities
	teams to develop shared care in line with the proposed model.")			care agreement between providers, detailing allocation of responsibilities and protocols for formal communication."
CHOICE program (Cannon 2019)	Master's level TA (technical assistance) provider (Provide facilitation according to the GTO	CI providers (Community-based practitioners)	Clinical care (practice delivery)	"GTO manuals, training, and onsite technical assistance to help practitioners complete implementation best practices specified by GTO
	manuals [facilitation intervention], offer support on- site, by phone or email during and before the intervention)	Manager (Site leader (Boys & Girls Club leader) who supervised the CHOICE implementers)	Change management	(intervention) (i.e., GTO steps). During the first year, technical assistance providers helped the intervention group adopt, plan, and deliver CHOICE, and then evaluate and make quality improvements to CHOICE implementation using feedback reports summarizing their data."
Enhanced, EHR- facilitated Cancer Symptom (E2C2)	Research team members ("A PhD prepared nurse co- investigator, have the role of	CI providers (Registered nurse symptom care manager [RN SCM])	Clinical care (practice delivery)	"The first part of the E2C2 fidelity monitoring plan is focused on training activities for any nurse recruited for the RN SCM role. This includes
Pragmatic Clinical Trial (Chlan 2021)	fidelity auditor. Monitoring the delivery of the intervention protocol. And a research team co-investigator who audit the calls between registered nurse symptom care manager and patients.")		Knowledge/research management	formal training in institutional research practices, such as human subjects training; review of the trial protocol, which provides a detailed overview of the study approach, the evidence behind the intervention, and the research methods; and attendance at training sessions developed for the clinical champions in each of the medical oncology trial settings."
Partner in Balance (An evidence-based eHealth intervention) (Christie 2020)	Research team members and the Partner in Balance implementation team	CI providers (Partner in Balance coaches - clinicians)	Clinical care (practice delivery)	"The coaches are required to take part in a 2-hour Partner in Balance training course, were the intervention is presented and the coaches take part in various teaching exercise."
			Knowledge/Research management	
	Original LSCTC staff (clinical experts who trained the change champions)	CI providers (Change champions from a multidisciplinary team: Senior, experienced therapists and	Clinical care (practice delivery)	"To prepare teams to deliver the LSCTC in 18 intervention units across four regions two full-day workshops were held (one month apart) for two or three representatives from each unit. These MDT members volunteered to undertake initial training

CI name (Author date)	Whom play the role of external facilitators	For whom	Supported processes	Example of external facilitation activities
	•	nurses with the necessary skills to deliver caregiver training)		and then cascade training to MDT members in their own units."
Collaborative Chronic care model (CCM) (Connolly 2020)	3 research team members with expertise in the CCM and had completed a structured intensive facilitation training (health services researchers, health systems engineer, clinical psychologist, psychiatrist)	treatment team within the general mental health clinic in medic)	Change management Knowledge/research management	"At each site, EFs completed a pre-site visit assessment; a 1.5-day kickoff site visit; 6 months of weekly video conferences or phone calls with the treatment team and IF; weekly individual meetings and ad hoc communications with the IF; and 6 months of step-down facilitation activities on an as-needed basis. EFs guided the implementation process with a structured workbook aligned with the elements of the CCM, allowing IFs to engage in assessment and undertake process redesign based on goals identified within their team (e.g., to increase patient involvement during treatment planning; to improve communication with other clinics)."
T3 (Triage, treatment, and transfer of patient with stroke in emergency) trial clinical intervention (Craig 2017)		Senior healthcare professionals working in emergency or in stroke units (clinical experts)	Change management Knowledge/research management	"One barrier and enabler multidisciplinary workshop (1-h duration) was conducted at each of the thirteen T3Trial for 2 months. The workshop participants were asked to nominate specific barriers for each of the behaviours and specific enablers and strategies that could be used to overcome the barriers. Thirteen workshops were conducted with 105 staff from 13 hospitals. Workshop group size ranged from minimum of five participants to maximum of 11 participants."
RE-Turn to work After stroKE (RETAKE) Trial (Craven 2021)	6 mentors (experts with substantial experience delivering VR to stroke and/or acquired brain injury patients) Research team members		Clinical care (practice delivery) Knowledge/research management	"All mentors received training in the RETAKE mentoring process, potential sources of contamination between trial arms and how to reduce contamination risks, and how to use teleconferencing to deliver mentoring." "Following initial intervention training, monthly group mentoring sessions are provided for all OTs

CI name Wh	nom play the role of external	For whom	Supported processes	Example of external facilitation activities
(Author date) faci	ilitators			
				via teleconference or Microsoft Teams. Attendees at each session included a mentor and OTs across two trial sites. Following each session, mentors completed an electronic mentoring record recording date and duration of the session, OT attendance (including reasons for non-attendance), issues and actions relating to RETAKE OTs, clinical matters, implementation of the intervention, and trial process issues. OTs could contact their mentors via phone, text or email for ad-hoc support outside of sessions; mentors recorded ad-hoc conversations via mentoring records or emails."
PREVENT (The Protocol the guided Rapid Evaluation Lea of Veterans Experiencing and New Transient Neurologic Symptoms) (Damush 2021)	an Six Sigma methodology I quality management	Facility QI teams and champions (staff from neurology, nursing, pharmacy, and systems redesign)	delivery) Change management	"The site team members, and especially the champions, regularly contacted the EF who provided information, support, and encouragement across a broad range of topics." "The EF also worked with teams to implement a patient identification tool to identify patients with TIA who were cared for in the ED or in patient setting. This tool was used at some sites to prospectively ensure that patients received needed elements of care and at other sites to retrospectively identify opportunities for improvement. Given that many of the champions were clinicians without prior QI experience, the EF was able to help connect clinicians with local clinical informatics staff to implement the patient identification tool."
The Carer Support Needs External Assessment Tool wer (CSNAT) (Diffin 2018) team	re members of the CSNAT	CI providers (Site champions/internal facilitators: clinical nurse specialists, social workers, head of overall	• /	"EFs support IFs with the following activities: Reflection on their organisation's ethos or mission statement (often highlights they ae are there for the carers/family/friends of the patient); Considering

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(Author date)	Research team members	service/managers, senior hospice at home practitioner, occupational therapist, carer support lead)	Knowledge/research management	how they currently became aware of carer support needs; Planning for how they could use the CSNAT intervention in their individual practice; Making an initial 'implementation plan' for their service to include thinking about how to use the intervention within the service, where to record data on carers, format of CSNAT documentation, and how they could deliver training to and support their colleagues."
Optimized Suicide Prevention and Implementation in Europe: OSPI-Europe (Harris 2013)	Research team members (Process evaluation team)	sCI providers (health care professionals) Local advisory groups (n=4) (Internal facilitator) Local researchers (Internal facilitator)	Clinical care (practice delivery) Change management Knowledge/research management	"[] the suicide awareness and prevention training provided by OSPI includes a 'train the trainer' component. This involves providing training to key professionals that they can then roll out more widely within their respective organisations."
PACE Steps to Success program (Hockley 2019)	International experts (had diverse professional backgrounds including seven nurses, four physicians, three psychologists, one social worker and one sociologist) Research team members (leaders)	PACE coordinators: qualified nurses senior care assistants	Clinical care (practice delivery) Knowlegde/research management	"Examples of high level support and facilitation included: monthly internet-based international groups for country trainers and mentorship from national research leaders. Country trainers then supported the nursing home PACE coordinators by visiting each nursing home every 7–10 days"
Share decision making ai (DA) for patient with Lupus (Karabukayeva 2022)	dResearch team members	CI providers (Rheumatology clinic personnel including clinic managers)	Clinical care (practice delivery) Knowledge/research management	"All clinics used standardized implementation strategies that were provided uniformly by the research team (e.g., training on use of DA, designation of a clinic champion and refresher training course)"

CI name	Whom play the role of externa	lFor whom	Supported processes	Example of external facilitation activities
(Author date)	facilitators			
Dementia Care Mapping TM (DCM) (Kelley 2020)	6 team of external DCM expert mappers Research team members	CI providers/mappers (staff members working with people living with dementia in home care) Care home managers	Clinical care (practice delivery) Knowledge/research management	"Each expert mapper provided practical support to mappers in several homes, in person and via email/telephone, to support standardised implementation across intervention homes. Further implementation support included the provision of standardised paperwork and reporting templates, sending text message reminders and paperwork ahead of each cycle, and ongoing telephone support from a DCM intervention lead."
REFOCUS (Recovery, Psychosis and Forensic teams) Intervention (Leamy 2014)	Personal recovery trainers	CI providers (Practitioner and team level in mental health) and managers Service users	Clinical care (practice delivery)	"[] separate information sessions for staff and service users; personal recovery training (10.5 hours); coaching and working practice training (14.5 hours); team manager reflection sessions focused on team culture (3 hours externally facilitated by the Personal Recovery trainer); and whole team reflection sessions (3 hours externally facilitated)"
Asthma shared decision-making (SMD) (Ludden 2019)	(CI providers (A core team, typically consisting of a provider champion, practice manager, health coach, nurse(s), and registration staff."	Clinical care (practice delivery) Change management Knowledge/research management	"Each week a trained facilitator from the research team held hour long meetings at the practice" "With a new training topic each week including: asthma SDM toolkit training, asthma appropriate care and action plans, population management, logistics of scheduling, and patient recruitment. The facilitator assisted the practice in adapting the toolkit into a version that suited their specific needs." "Debriefing, trouble shooting and feedback"
5As Team (5AsT) (Luig 2018)	Research team members (Interdisciplinary researchers including family medicine, obesity experts, epidemiology, anthropology, public health,	Clinical champion (a front-line PCN dietician) Primary care network clinician trained in practice facilitation	delivery)	"Intervention team providers received a 6-month intervention cocreated with the PCN Primary Care Network based on their self-assessed needs. The intervention included biweekly interactive lectures on topics identified by participants, followed by

CI name	Whom play the role of external	For whom	Supported processes	Example of external facilitation activities
	facilitators			
	organization clinical and executive management, and a front-line dietician). Graphic Designer (co-creation of tools) Expert speakers (clinical experts)	registered nurses or nurse practitioners)	Knowledge/research management	facilitated learning collaborative sessions where team members shared best practices, considered logistic and clinical challenges, and created individual practice improvement goals."
Assertive community treatment model for	Consultant-trainers (offers extensive training in the field for the team)	CI providers (The team	Clinical care (practice delivery)	"Each program was assigned a consultant-trainer. In the first year, teams received intensive two-day training, monthly on-site visits, and periodic communication by e-mail and phone from the consultant-trainer. The consultant-trainer made less frequent visits and contacts in the second year, and the consultation was gradually phased out between months 18 and 24."
COping with persistent Pain, Effectiveness Research into Self-management (COPERS) (Mars 2013) Parwarish for reducing harsh parenting and violence within parents and adolescents from disadvantage communities (Mathias 2022)	Research team members Trainers from parenting for lifelong health (PHL)-Teens South Africa Research team members and implementation team /Emmanuel hospital association (EHA) community health and development programme team			"The course manual outlines the informational content of this component, as well as the structure, sequence, timing and mode of delivery of the various elements to be used by the facilitators." "Trainers from PLH-Teens South Africa facilitated a 10-day course for Parwarish facilitators and a 3-day training for coaches []." "A fort nightly coach- the- coaches meeting was led online with someone from PLH- Teens South Africa."

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Centering pregnancy Plu (CP+) (Norvick 2015)	s Research team members (research staff actively engaged in implementation across all sites)	of parents and teens with meetings of 1.5-2 hours and encouraged participants to complete the weekly activity to try at home, for example, family eats dinner together) Project officer ([] at each research location, responsible for research components of the project and supported baseline and endline data collection as well as monitoring and evaluation of Parwarish sessions with other EHA community coordinators in the team") Champion program cooordinators ("They "proselytized" about CP+, promoted teamwork, facilitated groups, lobbied administrators for funds, and wrote grants and received funding.") CI providers (14 clinical site staff: 2 administrators, 4 obstetricians, 3 nurse midwives, 1 registered nurse, 3 social workers, and 1 dietician. Six of them facilitated the intervention CP+ groups)	Clinical care (practice delivery) d Change management Knowledge/research management	"In phase 1, immediate implementation sites received CP+ training workshops, some consultation, in-services, and grand rounds, and some material resources over approximately three months (implementation support); support from study staff to the immediate implementation sites was substantially decreased in phase 2 and consisted of limited ongoing consultation (minimal implementation support)."

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(Author date)	facilitators			
Managing Osteoarthritis in Consultations (MOSAICS) (Porcheret 2014)	Academic rheumathologist who led and interactive session (clinical expert) Research team members and educational advisors Workshop facilitators (experienced GP educators/opinion leaders who delivered the behaviour change intervention at general practices premises in four sessions)	CI providers ("[] all the GPs, practices nurses, and administrative staff working in the four practices randomised to the intervention arm of the MOSAICS study") Practice advisory groups ("[] consisting of GP with research or teaching roles and one consisting of members of the primary healthcare team in a local general practice, they gave feedback and were consultant")	delivery)	Analysis of performance, target group and setting: "The advisory groups [] were asked about: i) their current management of OA, ii) their awareness of, and agreement with, the NICE OA Guideline, and iii) any gaps perceived between their current practice and that recommended by NICE and in the model consultation. In addition, they were asked to suggest which barriers and/or incentives might be relevant to implementing the model consultation in practice." Development, testing, and execution of the implementation plan and its evaluation: "All the GPs, practices nurses, and administrative staff working in the four practices randomized to the intervention arm of the MOSAICS study, were invited to attend the training sessions []."
EvANtiPain - self- management support intervention for oncology patients (Raphaelis 2020)		CI providers (35 intervention nurses were trained within 19 training sessions)	Clinical care (practice delivery) Knowledge/research management	"For training, each designated intervention nurse received a 1.5-h training session, detailed teaching materials and a case-based coaching throughout the study by the last author." "Patient cases were reviewed randomly at each ward after implementation to check for protocol adherence. If deviations from protocols were found, they were taken as cases during the coaching sessions"
The program for improving mental health care (PRIME) - comprehensive mental healthcare plan (MHCP) for patients with depression, alcohol use	Research team members (The PRIME team including data manager, programme coordinator, clinical psychologist, programme director, principal investigator)	CI providers (The mental health case managers, medical officers, community health workers)	Clinical care (practice delivery) Change management Knowledge/research management	"The PRIME MHCP was developed using a thorough situational analysis to understand the local context, theory of change workshops to map the outcomes framework for integration of mental health in primary care []"

CI name	Whom play the role of externa	l For whom	Supported processes	Example of external facilitation activities
(Author date) disorder and psychosis (Shidhaye 2019)	facilitators Community advisory board/external change agents ("[]to engage community representatives and leaders. The overall objective was to take their advice about various PRIME activities, especially community processes to improve acceptability of			"Case managers were trained for 9 days on Healthy Activity Programme (HAP), Counselling for Alcohol Problems (CAP), the counselling relationship and psychoeducation (for psychosis). In addition to these training days, additional support was provided by the programme coordinator and the clinical psychologist. They conducted weekly supervision, 2 days quarterly refresher-training sessions and facility-based
Advance care planning in care dependent community-dwelling older persons (STADPLAN) (Silies 2022)	PRIME interventions") n Research team members and trainers	CI providers (Nurse facilitators)	Clinical care (practice delivery) Knowledge/research management	supervision." "2-day educational program: Day 1: ACP basics, aim of the ACP conversations, practical training of the conversation setting and topic guide; Day 2: Reflection on experiences and refresher training with case examples." "In the planning of the process evaluation, we defined the expertise and mode of collaboration between the study centres with main responsibility for process evaluation and intervention development respectively."
Lifestyle Matters for community living older adults (Sprange 2021)	Research team members Supervisors (2 experienced occupational therapists)	CI providers (4 facilitators from a healthcare or social care professional background.) Supervisors	Clinical care (practice e delivery) Knowledge/research management	"The research team members, trained the facilitators and supervisors in a 2-day intensive training course, assure that they are equip to deliver the intervention." "A protocol was created to enable provision of consistent and appropriate supervision across and within sites. Regular one-to-one supervision was recommended on a weekly basis at a mutually convenient time and place, preferably face-to-face but with distance supervision being an option if appropriate. Joint supervision was also deemed

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	,	,	,	acceptable if the individual supervisory needs of facilitators had been met."
people with depression or depressive symptoms (Svenningsson 2019)	background, prepared to provide support to the facilitators and primary care centers during the entire intervention period)	CI providers (11 care managers, and 29 general practitioners, working at the intervention site) Facilitators Primary care clinic (PCC) managers	Clinical care (practice delivery) Knowledge/research management	"Initially, the research team visited every intervention PCC to inform the PCC manager, staff and the assigned care manager about the study and the care manager function and to discuss any issue." "The GPs, employed by the PCCs, were invited to a one-day session as part of their duties and the care managers were invited to a three-day training session before the start of the intervention." "Peer support meetings were offered to all care managers every second month. These support meetings provided opportunities to meet and discuss their experiences of care management and for jointly developing the care."
management program for people with severe mental illness (Whitley 2009)	Research team members (Supervised researcher/implementation monitor and central coordinating center) Consultant trainer	CI providers (Employee of community mental health centers)	Clinical care (practice delivery) Knowledge/research management	"The first year involved the delivery of training by a consultant trainer, who conducted an initial one- or two-day workshop, followed by further training and consultation as requested." "Standardized instructions [] regarding systematic observation of implementation efforts were designed and distributed by a central coordinating center (Dartmouth Psychiatric Research Center) to ensure rigor and comparability across sites. Each site had a supervised researcher (an implementation monitor) who functioned as an independent observer of implementation, documenting the process both qualitatively and quantitatively."